CU-Boulder Recent and Planned Use of Academic Analytics

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Academic Analytics Implementation Working Group



Also available on AAUDE website (members only).
Presented April 11 2015

Second annual report

- Background See 2014
 - AAUDE → Meetings → 2014 → Working Group: Academic Analytics Implementation → Presentation on data use, Lou McClelland
 - http://aaude.org/system/files/documents/member/admin/groups/aa-implementation/cu-boulder-use-201404.pdf
- Today
 - Follow up on 2014 plans
 - Recent doings
 - Plans
- Details of today's presentation: March 2015 update
 http://www.colorado.edu/pba/peer/acanalytics.htm Note public posting OK'd



2014 plan: Revamp submission

- Four separate files: People, units, units AA disciplines, people units
 - Very satisfactory use internally and in discussion with AA
- Add research institutes as units in the comparative db
 - AA considers as type department
 - Mixed result good to have there but disruptive in comparisons because
 - People are selected for research and per-capita values are out of line
 - Each institute is associated with several disciplines
 - No method of combining across disciplines works
 - Continuing work with Matt Horvath; have new release w/o institutes
- Insisted that AA match *all* submitted people including excluded-from-comparison database, titles RA (Rsrch Assoc), SrRA (rank=9=other)
 - AA puts only the TTT and adjoint and research-professor lines into comparative db
 - Happy we insisted see sample use →



Lesson:

The excluded-from-rollup do have matches and work

- N 974 all non-TTT, rank "other" -- ID with "IsExcludedFromRollup"
- 71% have h-indices > 0, ranging to 710 (physics of course), median 9
 - Other 19% could match to pubs/no cites, or no pubs, or no match attempt
 - Downloads/data mart have h-indices and individual matches, but not counts, for people excluded
- Use: Incremental articles, Institute Arctic/Alpine Research (INSTAAR)
 - 31 associated TTT → 1445 articles (4-year period, unduplicated)
 - 32 associated RA/SRA → 360 additional articles = 25% increase
 - The 360 had no INSTAAR TTT as co-author



Major activity -- User group

- Current and potential users
- Group formed with meeting in January w several pre meetings
 - Provost, VC research, faculty affairs, deans of A&S and Engineering, 3 research institute directors, IR
- Consider avenues = ways to spend time
 - Infrastructure; characterize ourselves; improve AA collection
 - Characterize/compare individuals, units/PhD programs, whole campus
 - AA data and vizs to our FIS and VIVO
 - Explore interdisciplinary work
- Lesson: Good; increased awareness; little eliminated, lots suggested



Major activity – AA campus visit

- February 23-24
- Pete, Mike R, Matt H, Matt M
 - (Dave R injured shoveling snow in VA, didn't come)
- 40% time in formal sessions
 - Faculty Info System very productive
 - Interdisciplinary brainstorming
 - IR, submission
 - Open house with other users
- Rest of time with Lou
- Lesson: Some gain, some fun, lots of connection, Lou writes it down



Major activity – Explaining AA

- Diagrams, in Visio next two slides to explain
 - What AA does
 - How CU-Boulder submission fits in, including how generate submission
- Diagrams useful
 - Have used with provost to programmers, people new to AA and not
 - AA says "we've always had trouble explaining what we do"
- Also: Measures matrix have not used much
 - E.g., volume vs. per-capita
 - Available from http://www.colorado.edu/pba/peer/acanalytics.htm



Academic Analytics gathers, stores, and links data

Scholarly work

Source: AA gathers and stores. Millions of publications/citations; thousands of books/chapters, honors and awards, and federal research grants. With details re agency, journal, etc. Plus words & phrases extracted

from titles/abstracts

Metrics

developed by AA (e.g., FSPI, Faculty Scholarly Productivity Index) and/or users. Generally compare people/units w/i disciplines or broad fields.

Disciplines or taxonomy

172 "level 1" disciplines Source: AA, set ~2005 E.g. History, Civil Engin. Rolled into 14 broad fields

Why? Because patterns of scholarly work vary widely by discipline

People not in AA db Extracted by AA - in development

> People - with name, tenure status, rank/title. Source: AA and/or school.

> > Affiliations –

People x unit combos

Source: AA

and/or school

Full data

Matches –

Made by AA

Rules - yrs,

peer-reviewed,

people, etc.

On all entities, ~2004 to present.

Comparative data

on volume, intensity, and percapita amounts of scholarly work. Annual release for 4-5 years of work. For people, PhD programs, org

units, schools; comparable across all.

Associations –

Unit x discipline combos-Source: Mostly by AA, some by school

Units = Groupings of people within a school, with local name

- PhD programs
- Departments (org units)

Source: AA and/or school

Scope of entities rep'd in AA data -- not restricted to AA clients

Schools: Universities offering one or more PhD programs -- Over 400 U's, US/UK

People: Employed (at one of the schools), with expectation of scholarly work. Exact criteria vary by school. -- 230k people

PhD programs

- -- 9,800 total
- -- 1 to >100 per U.

Both called "units" in AA data

Departments

AA term for organizational unit, including departments, schools, colleges, institutes, etc.

- -- 12,700 total
- -- 1 to >100 per U.

CU-Boulder in Academic Analytics, with totals for 2013 release

Key: AA work. CU-Boulder annual submission. Work involving both.

Scholarly work

Source: AA gathers and stores.
Millions of publications/citations;
thousands of books/chapters,
honors and awards, and
federal research grants.
With details re agency, journal,
etc.

Plus words & phrases extracted from titles/abstracts

Matches -

All made by AA

Full data, comparative data

Comparative includes all Nov 2013 tenured-tenure-track, research & adjoint professorline. <u>Full</u> adds retired, left, RA, SRA, museum, & activity outside time window.

Metrics/Use

developed by UCB and by AA via portal, data mart, feeds, and custom files. 2013 release received Nov.

2014.

AA disciplines (taxonomy)

N = 172 "level 1" disciplines. Set by AA ~2005. E.g. History. Civil Engin

E.g. History, Civil Engin. Rolled into 14 broad fields.

Associations -

of PhD programs and organizational units
with Academic Analytics disciplines.
Initially listed by Academic Analytics;
later augmented by LMcC to improve comparability
to peer listings. Research institutes are generally
associated with over 10 disciplines each.

People – with name, tenure status, rank/title.

Criterion: Employed with expectation of scholarly work Must have formal HR appt, paid/not, as of 11-1-2013.

From these, select

- All tenured and tenure-track (TTT) regardless of current title – 1,188. 45 are administrators, 38 in libraries.
- Research and adjoint professors (assistant, associate, full), minus ROTC adjoints. Total 68: 33 research, 35 adjoint
- Specified research positions: Research associate (813), senior RA (112), museum curator adjoint (32), museum associate (17). RA's not rpt'd as affil'd w PhD programs.
- Grand total 2,230 . . . Full data has 3,015.

Affiliations –

People x unit combinations, from appointments, tenure locus, PI status/FRPA release to selected units for TTT only, and web lists of faculty in PhD programs. Average/person = 1.9; range 0-9

Units = Groupings of people

- PhD programs 58 programs operating 11-1-2013 per UCB websites for prospective students. Includes interdisciplinary and joint programs, with multiple in Business, Education, and some departments
- Departments 63 org units including 38 A&S and Engineering departments, 11 research institutes, 6 current/former schools/ colleges, 4 Business divisions, and 4 tenure-granting programs (e.g. environmental studies)
- Other Libraries and Herbst Humanities (in Engineering). Not in comparative data.

Major activity – Math and applied math

- Two separate depts at Boulder
- Math says We look low because most comparison math depts actually include applied math activity and ours doesn't
 - Check: 18% of AAU's have an "applied math" dept; all have a math dept
- What I did
 - Established that the two disciplines have different publishing patterns
 - Used dept names, PhD programs, discipline assignments, and websites
 - Created combo discipline from unduplicated people in each (AAU only)
- Finding: A combined CU-Boulder math/applied math dept would stand far higher than either did alone in 2010 or 2012 release
 - Provost and math chair much appreciated



Major activity – New department as client

- Chem Engineering wants own dept vs. others for website
 - E.g. 10th in citations per faculty *Updating 2011*
- Sent 18 files for PhD programs in discipline chem engineering
- Chair reaction: From exciting, great to unuseable in space of 4 hours
- Why? Dept sizes (N of faculty) did not fit chair expectations
 - Cornell: program >> dept = chair; program includes web list
 - Irvine: program = dept >> chair; AA includes affiliated
 - Northwestern: program ~= dept = chair = core from web
 - Penn: program = dept << chair. AA is core only.
- Lessons →



Lessons -- New department as client

- Client should review demographics of comparison units first.
 - Reconcile before doing more
- "Core faculty" are sometimes in AA counts/lists, sometimes not
 - Client sometimes wants, sometimes does not
- At some schools a PhD program and a dept in same discipline may differ substantially
- Users can review far more easily if they can see faculty names elsewhere
- Users should get a URL for a dept or program, from AA



Off-label use – Dollars per grant

- VC research, deans, IR notice across disciplines: UCB consistently has
 - High number of grants per person
 - High grant dollars per person
 - But <u>low</u> grant dollars per grant
- Evidently from many small grants, rather than few big ones
 - Pinning down would take detailed grants data for other schools not in downloads, portal, or data mart
- Several entities at CU-Boulder are addressing
- Lesson: AA data can be useful across disciplines



Off-label use: Women/gender studies org

- April request, provost office: How many AAU peers have
 - A department of Women and Gender Studies?
 - Separate units, one in Women's Studies, one in Gender Studies?
 - A <u>non-departmental unit</u> of Women's Studies or WGST?
 - A unit of WGST combined with something else (e.g. Ethnic Studies)?
 - No unit assoc'd with discipline Gender Studies in the AA database 30
- Did entirely from aa_fd_allunits_taxonomy
- Sent additional detail too including school/unit names
- Summary already went to Regents
- Lesson: The AA database of PhD program and department/unit names is a great resource



Plan: Faculty Information System

- CU-Boulder centralized FIS, long-standing
 - Home-grown Oracle db, interface to HR, annual faculty input of activity
 - Uses Sympletic Elements to gather, store, curate publications (Web of Science, PubMed, others), eventually link to grants, equipment, buildings . . .
 - Publishes some material to VIVO
- AA honors/awards Build structure and sustainable process
 - Will be live in VIVO 4/15/15
- Then publications more complex, AA not sole source; want 2-way street
- CU-Boulder Faculty Affairs responsible; IR helps some
- Session at campus visit: Faculty Affairs FIS director and tech staff; Mike, Matt M, but Matt H talkative too. Phone conf 4-9-15, MM and MH
- Summer 2015 visit planned



Plan: Interdisciplinary

- Major session in campus visit
- Want to ID a set of people, find similar, and characterize their work
- Get people from list, from words/phrases/topics, from org affiliation, etc.
 - E.g. had grant from NASA with 'bio' in title
 - E.g. affiliated with XX research institute
 - E.g. "climate change" → Faculty Profile System → list of people
- Characterize qualitatively as well as quantitative
 - E.g. keywords in abstracts and titles, journals, institutions, degree institutions
 - Collaborations
 - Shares of various markets
 - And people's names



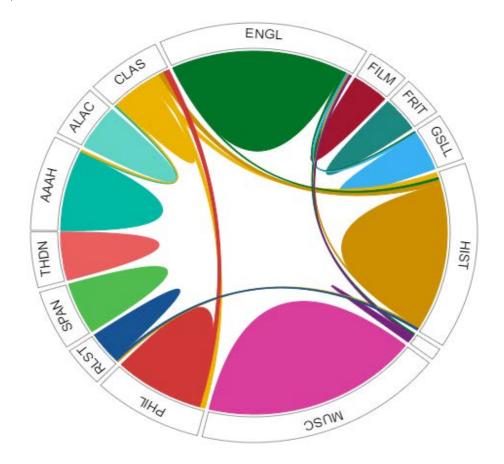
Plan: Show us the data! Have asked AA to show

- Discipline demographics
 - Publication etc. patterns distributions as well as mean/median and SD, compared don't keep the facts about physics a secret
 - Number of schools with both dept and PhD program, with dept only, program only
 - Are those depts/programs/people in them associated with other disciplines as well?
 - Patterns of dept/program names
- Program/dept demographics
 - Number of faculty, pct TTT, pct tenured, years since degree, pct excluded from rollup
 - New segment of the petal graph
 - Where terminal degrees were earned
- Profiles of institutions what depts. and programs, what disciplines, relationships among all these



Sample: Show CU-Boulder *submitted* data "Characterize ourselves"

- E.g. A&S arts/humanities, plus music
 - Relative size of departments and overlap from joint tenure and appts

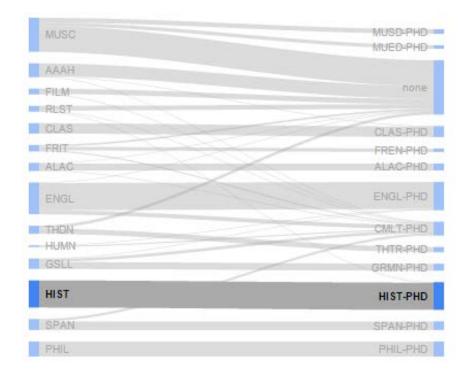




Arts/humanities and music — con't

- Relationship of depts. to PhD programs
- Quick Sankey flow plot w Google graphics -- well received

Dept (HIST Highlighted)



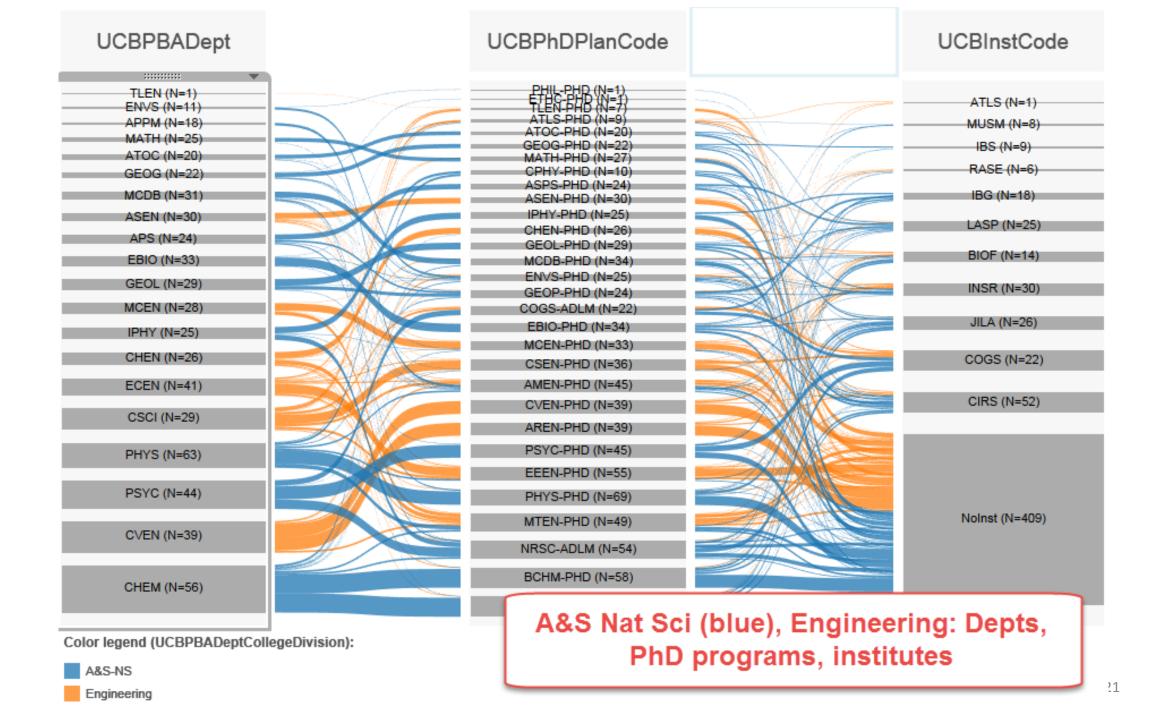
PhD program

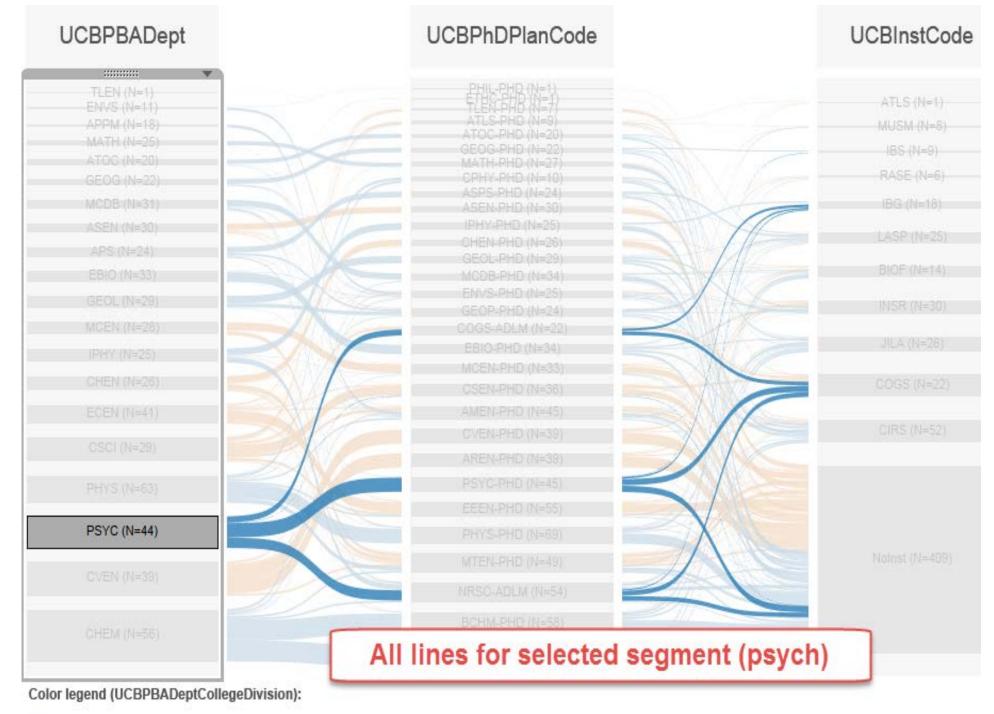


Sample: Sankeys in Tableau v 9.0

- Draft draft!!!!! Readied a few days ago
- Row of input data
 - Person x dept x PhD program x research institute combination
 - One person can have one row or many
- Used CU-Boulder 2013 submission
- Set up to show only TTT plus research and adjoint profs
- Combination of AA variables and UCB variables
- Available on Tableau public from http://www.colorado.edu/pba/peer/acanalytics.htm







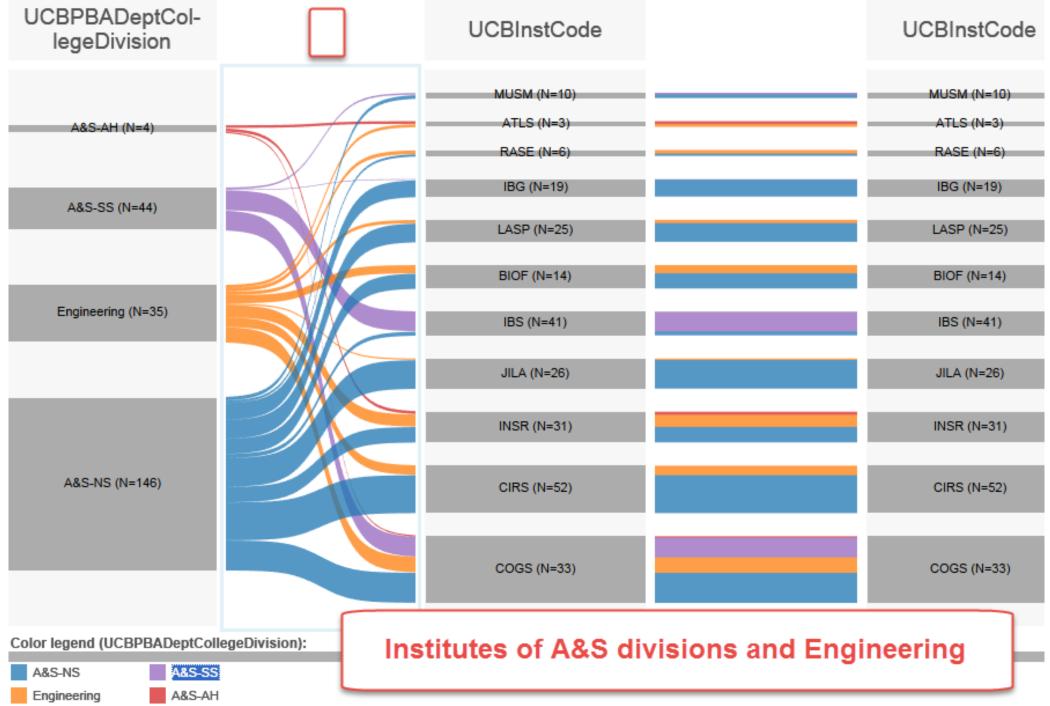
Employee Summary

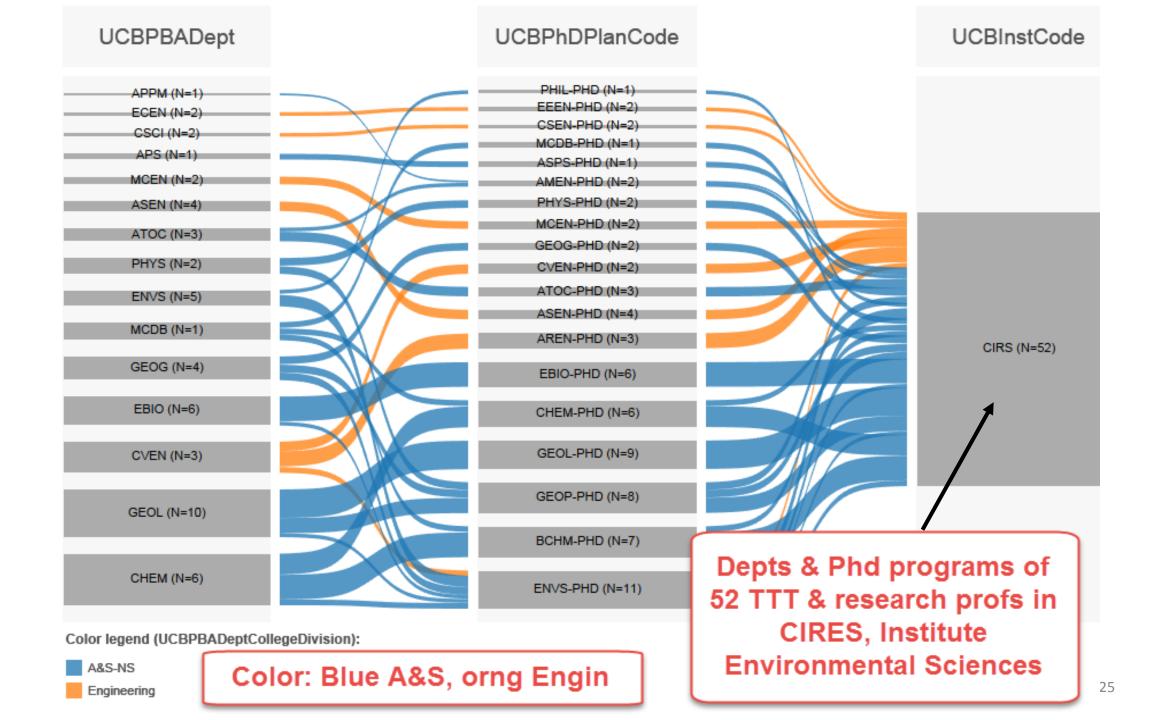
Detail for selected segment

AA Rank / AA Tenure Status

Professor equiv		Assoc prof equiv			Grand Total		
Tenured	Total	Tenured	Total	Tenure-track	NotTenureTrack	Total	Grand Total
22	22	13	13	6	3	9	

Employee Detail									
Name	AA Cat	AA Rank	AA Tenure Status	AA Is Admini	UCBPBA De	UCBPBA Dept	UCB Ph D Pl	UCB Inst Co₽ath	n Weight
ARCH, JOANNA JENNIFER	Regular	Asst prof equiv	Tenure-track	NotAdmin	A&S-NS	PSYC	NRSC-ADLM	NoInst	0.5
							PSYC-PHD	NoInst	0.5
BACHTELL, RYAN KARN	Regular	Asst prof equiv	Tenure-track	NotAdmin	A&S-NS	PSYC	NRSC-ADLM	NoInst	0.5
							PSYC-PHD	NoInst	0.5
BANICH, MARIE	Regular	Professor equiv	Tenured	Admin	A&S-NS	PSYC	COGS-ADLM	IBG	0.3
							NRSC-ADLM	COGS	0.3
							PSYC-PHD	COGS	0.3
BARRIENTOS-WOOD, RUTH	Research	Asst prof equiv	NotTenureTrack	NotAdmin	A&S-NS	PSYC	PSYC-PHD	NoInst	1.0
BARTH, DANIEL	Regular	Professor equiv	Tenured	NotAdmin	A&S-NS	PSYC	COGS-ADLM	COGS	0.3
							NRSC-ADLM	COGS	0.3
							PSYC-PHD	COGS	0.3
BLAIR, IRENE VERNA	Regular	Assoc prof equiv	Tenured	NotAdmin	A&S-NS	PSYC	PSYC-PHD	NoInst	1.0
BRYAN, ANGELA	Regular	Professor equiv	Tenured	NotAdmin	A&S-NS	PSYC	NRSC-ADLM	NoInst	0.5
							PSYC-PHD	NoInst	0.5
CAMPEAU, SERGE	Regular	Assoc prof equiv	Tenured	NotAdmin	A&S-NS	PSYC	NRSC-ADLM	NoInst	0.5
							PSYC-PHD	NoInst	0.5





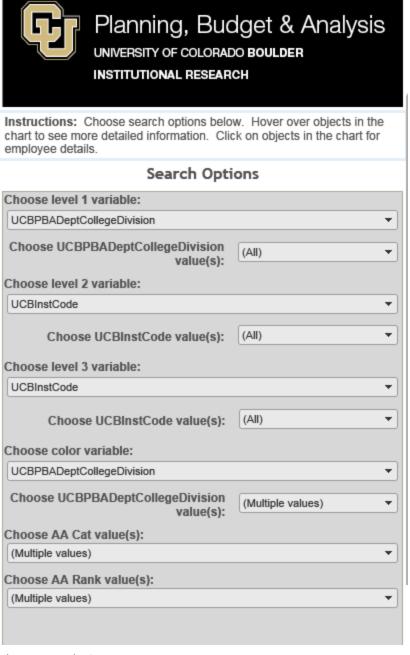
Set up at right

WORK IN PROGRESS

Currently combo of UCB and AA variables

Tableau 9.0 but also on Tableau Public

Comments welcome!



Plans for coming year

- Do the 2014 submission!
 - AA will help by scraping specified websites
- Continue activities and plans above

France in June, Germany in September, Kansas in between

